# SAN DIEGO MESA COLLEGE

## Enrollment Management

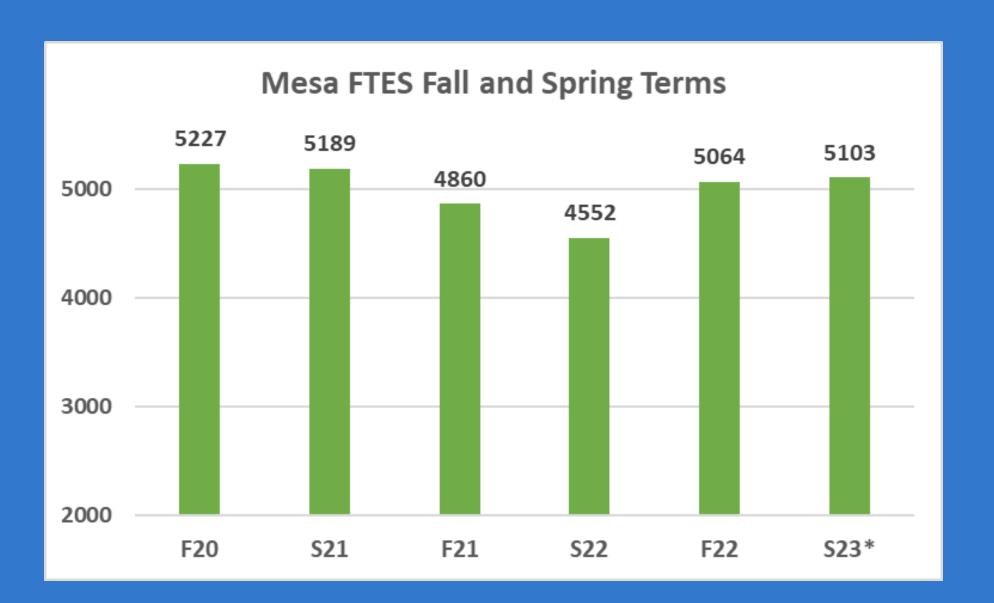
PCAB Presentation:
Strategic Enrollment Management Plan
May 16, 2023

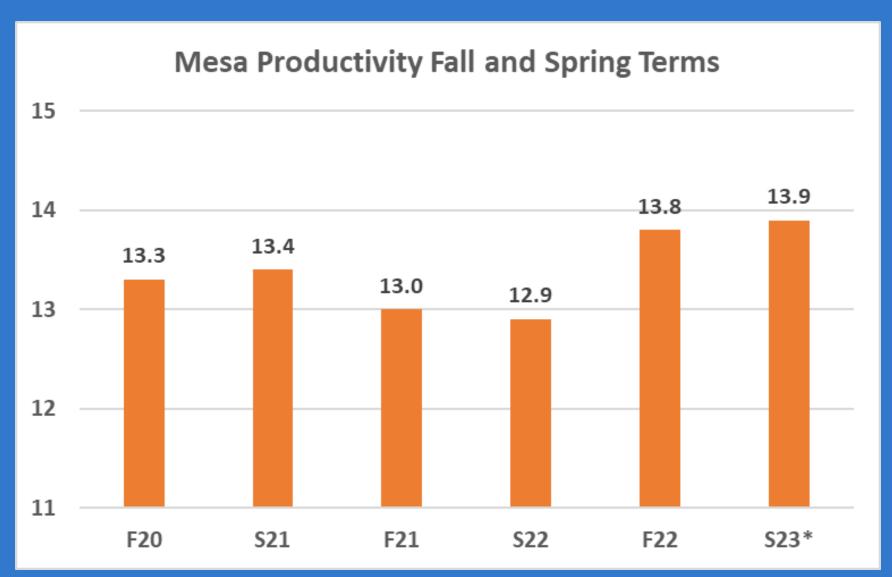
### Outline

- The Why: Vice-President of Instruction: Dr. Isabel O'Connor
- Objectives and Deliverable
- Strategic Enrollment
   Management Plan Overview



# The Why





### Objectives

Original: Create a student-centered schedule that is predictable, responsive, efficient, and supports student success, completion, and equity outcomes.

Updated to also include: Approach enrollment management with an intentional focus on the FTES, Supplemental, and Student Success factors of the Student-Centered Funding Formula (SCFF).

### Deliverable

By May 2023, the Enrollment Management Work Group will develop a collaborative, innovative, and student-centered Strategic Enrollment Plan for San Diego Mesa College



### EM Subgroups and Members from across the College:

#### Tri-Chairs

- •Isabel O'Connor, Vice President of Instruction
- Donna Budzynski, Chair of Chemistry
- Pearl Ly, Dean of Social/Behavioral
   Sciences & Multicultural Studies

#### **Education Subgroup**

- •Jill Moreno Ikari, Chair, Committee of Chairs, Professor of English (Lead)
- Linda Hensley, Dean of Humanities (Lead)
- •Ailene Crakes, Dean of Student Development (Lead)

#### Scheduling Practices Subgroup

- Donna Budzynski, Chair of Chemistry (Lead)
- Leslie Shimazaki, Dean of Arts and Languages (Lead)
- •George Ye
- •Ivonne Alvarez
- Laura Mathis
- Mary Toste
- •Michael Brown
- Nellie Dougherty
- •Tina Recalde
- Tonya Whitfield

### Enrollment Management Tools Subgroup

- •Todd White, Associate Professor of Microbiology (Lead)
- Pearl Ly, Dean of Social/Behavioral
   Sciences & Multicultural Studies
   (Lead)
- Bridget Herrin
- •Dina Miyoshi
- •lan Duckles
- Jennifer Synder
- •Juan Bernal
- Michael Harrison
- •Monica Romero

#### Partnerships and Innovation

- •Gabriel Adona, Professor of Counseling and Personal Growth (Lead)
- Andy MacNeill, Dean of Learning Resources and Academic Support (Lead)
- Brian Lesson
- •Daneila Bruckman
- •Gina Abbiate
- Holly Jagielinski

- Kristian Secor
- Robert Pickford
- Synthia Chang
- Shane Briggs

- Paula Gustin, Professor of Chemistry (Lead)
- Jeaneal Davis
- · Irena Stojimirovic
- Howard Eskew
- Nicholas DeMeo

### EM Subgroups and Members from across the College:

#### **Environmental Scan**

- •Nancy Cortes, Research and Planning Analyst (Lead)
- •John Crocitti, Academic Senate President and Professor of History (Lead)
- •Ryan Shumaker, Dean of Exercise Science, Health Education, Dance, and Athletics (Lead)
- Anar Brahmbhatt
- Chris Waters
- •Erica Olmos
- •Jessica Sardo
- •Lorenze Legaspi
- Marisa Alioto
- Pegah Motaleb
- •Rachel Russell
- Todd Curran

### Marketing, Communication, and Outreach

- •Danica Moore, Assistant Professor of Chemistry (Lead)
- •Alex Berry, Associate Dean of Career Technical Education (Lead)
- •Jennifer Kearns, Director of Communications (Lead)
- Christina Sanchez-Volatier
- •Fatemeh Chadegani
- •Karla Trutna
- Mary Gwin
- Michael Fitzgerald
- •Nathan Resch
- •Shelee Lyon
- Tracy Mumby

#### Equity and Student Success

- Cynthia Rico, Professor and
- Department Chair of Counseling (Lead)
- Denise Rogers, Professor of Art History (Lead)
- Leticia Diaz, Acting Dean of Student
   Success and Equity (Lead)
- Amanda Hernandez
- •Carlynne Allbee
- Jennifer Carmichael
- •Ken Kuniyuki
- •Lisa Burgert
- •Mariam Kushkaki
- •Ruth San Filippo
- Sohath Zamira Yusseff
- •Tasha Frankie
- Toni Parsons

### Overview: San Diego Mesa College Strategic Enrollment Management Plan 2023-2026

- Introduction
- Mesa's Mission, Vision, Values
- Mesa 2030 and Guided Pathways
- Glossary
- Environmental Scan
- Legislation and Fiscal Considerations
- Smart Goals

### Spring 23

- Goal: Develop the Strategic Enrollment Management Plan
  - Used template from Berkeley City
     College for SEM Plan
  - Each sub-group drafted Smart Goals
  - Smart Goals "rearranged" to better reflect Mesa operations
  - Feedback and more Smart Goals developed by impacted departments





# Mesa Strategic Enrollment Management Guiding Principles

- Equity and excellence guide our work
- Prioritize students' success and retention
- Paradigm shift for new direction with support
- Embrace innovation
- Evidence-based decision-making
- Promote departmental and campus collaboration
- Exhibit fiscal responsibility
- Focus on long-term viability

### Key Findings from Environmental Scan

- By 2030, District wide population growth projected
  - 20-24 ages ~16% and 25-29 ages by ~28%
  - Latinx and AAPI also projected to increase
- By 2025-2026, ~5% projected decrease in SD County high school students
- Reasons affecting student enrollment decisions
  - Prioritizing work
  - Affordability, modality, mental health, and dependent care

### Legislation and Fiscal Considerations

- AB 928: Intersegmental GE Pathway (CalGETC)
- AB 1111: Common Course Numbering
- Student Centered Funding Formula
  - Base (enrollment)
  - Supplemental (Promise, Pell, AB 540)
  - Student Success (outcomes including completion, transfer, Math/English first year, 9+ CTE units, regional living wage)
  - Many districts face "fiscal cliff" in 25/26 when key hold harmless provision set to expire
  - HEERF funding expires June 2023

### SEMP SMART Goals and Actions

- A) Strategic Scheduling of Classes
- B) Strategic Outreach
- C) Strategic Marketing
- D) Student Services
- E) Equity Minded Practices
- F) Professional Development
- \*Mesa and SDCCD Collaboration Opportunities



### Smart Goal Examples

Actions	Alignment with Existing Plans/Initiatives		Responsible	Goals/ Deliverables/Assessments	Year			
	*Mesa 2030	*Mesa Pathways			23- 24	24- 25	25- 26	
Form a focus group for Review of Scheduling Time Blocks	St 3	1, 3	District, Enrollment Managemen t Work Group	Gather data on time block usage.  Update scheduling time block document (previous document is over 10 years old).		X	X	

### Smart Goal Examples

Actions	Alignment with Existing Plans/Initiatives		Responsible	Goals/ Deliverables/Assessments	Year			
	*Mesa 2030	*Mesa Pathways			23- 24	24- 25	25- 26	
Reduce processing time for approval of Veterans worksheets	Comp 1, Comm 1	2, 3	Veterans Services Team	Assessed by monitoring data on processing times.		X	X	

### Enrollment Management Committee

- Proposed Participatory Governance Group
- <u>Purpose:</u> To implement the collaborative, innovative, and student-centered three-year SEMP.
- Accountability: District Enrollment Management Targets, annually review/assess/update SEMP goals
- Goals: college-wide collaboration, increase enrollment, student retention/completion, utilize data and best practices

